

# TEMPUS IRIS PROJECT

21 February 2014

Volume 5

## *Erasmus+*

*The new EU programme for Education, Training, Youth, and Sport for 2014-2020 is available for individuals and organisations wishing to apply for funding.*



*The Tempus IRIS team practices internationalisation*



## INTRODUCTION

Dear Tempus IRIS partners,

It is my pleasure to report on several successful meetings of the Tempus IRIS project and a major progress in the status of internationalizing in the Colleges.

This volume includes a review of our last meetings: the 2<sup>nd</sup> IoC (Internationalisation of the Curriculum) workshop (Beit-Berl College, January 28-30) and the 1<sup>st</sup> Managing Internationalisation: IRO Training Workshop (Sapir Academic College, February 03-05).

The programme for the 2<sup>nd</sup> meeting of Managing Internationalisation: IRO Training Workshop, which will be held in UCSC, Milan at the beginning of March is presented. And, a few notes on the following meetings are briefly discussed.

As the project carries on, we are going to work on dissemination. Therefore, Beit-Berl College, the leader of WP7, organizes a meeting for the Israeli partners (March 19<sup>th</sup>) to discuss alternatives. We propose a movie and we'd appreciate any comments/suggestions that you might have on this issue.

On the administrative aspect, I take this opportunity to remind all the partners that you are expected to report on your activities and expenses by the end of this month and by the end of next month in order to provide all the updated information for the intermediate report.

Finally, you will find several links and additional information on internationalisation on the last part of this newsletter "share with us . . .", as offered by some of the project partners and guests.

I wish to thank all the partners for their cooperation.

**Dr. Vered Holzmam**, [veredhz@braude.ac.il](mailto:veredhz@braude.ac.il)

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*"Coming together is a beginning.  
Keeping together is progress.  
Working together is success",  
Henry Ford.*

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This project has been funded with support from the European Commission.

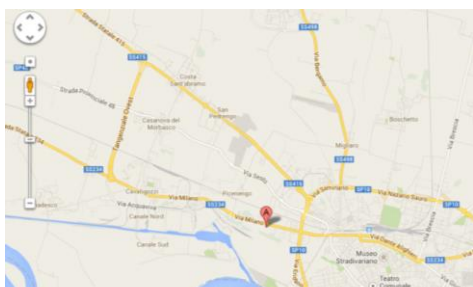
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**Università Cattolica del Sacro Cuore, Milan, Italy.**

With 4 campuses, 12 faculties, 41,000 students, and a teaching staff around 2,900, Università Cattolica del Sacro Cuore (UCSC) is Europe's largest private university. Founded in Milan in 1921 by Father Agostino Gemelli, the University also has campuses in Rome, Brescia, Piacenza-Cremona, and Campobasso.

Address: Via Milano, 24, 29122 Cremona,  
Tel: +39 0372 499110



### Next Event:

### **2<sup>nd</sup> Managing Internationalisation: IRO Training Workshop, 03-05 March 2014, Università Cattolica del Sacro Cuore, Milan, Italy**

By Dr. Fiona Hunter, UCSC.

### **Work Package 4 Managing Internationalisation**

The intention of this Work Package is to assist colleagues in considering the adequacy and effectiveness of their international strategy, activities and operations at their institutions and, with the help of discussions with fellow participants and the trainer, to map out areas of improvement and potential further directions for development. This will occur through programme specific activities carried out in the period February-November 2014.

- Workshop 1 Sapir Academic College, Israel – 3-5 February: From planning to implementation
- **Workshop 2 Università Cattolica del Sacro Cuore, Italy - 3-5 March: Institutional visit – organisation and implementation of internationalisation**
- Workshop 3 Warsaw University of Technology, Poland – 20-22 May: Institutional visit – organisation and implementation of internationalisation
- Workshop 4 Max Stern Academic College of Emek Yezreel, Israel - 29-30 June: Monitoring progress in implementation
- Workshop 5 Pädagogische Hochschule Kärnten/Viktor Frankl Hochschule Austria 3-7 November: Institutional visit – organisation and implementation of internationalisation

### **Workshop 2: Institutional Visit – organisation and implementation of internationalisation**

The focus of workshop 2 will be on exploring how internationalisation is understood and enacted in two Italian Universities. The main focus will be at the host and partner institution Università Cattolica del Sacro Cuore but there will also be an opportunity to interact with the Politecnico Milano where Engineering and Architecture are offered.

The first day of the workshop will focus on managing internationalisation at UCSC from the point of view of the International Office through the experiences of the Managers responsible for incoming and outgoing mobility and through a visit to the various departments within the Office. The Rector's Delegate for Internationalisation will share his thoughts on strategic development at the University.

The second day will be divided into two parts. The morning session will look at the links between internationalisation and research and how research might be further enhanced through an articulated strategy for internationalisation. The afternoon session will present some innovative international activities and examples of best practice that are being carried out at UCSC.

The third day of the workshop will start with a visit to the Politecnico to learn about their current approach to internationalisation with a focus on International Office Management and Internationalising the Curriculum. The afternoon session will reflect on what has been learnt during the three days and each institution will draw up an action plan based on the key outcomes for its specific context that will further integrate the strategic plan for internationalisation.

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## PROGRAMME

### Monday, 3<sup>rd</sup> March

Time	Activity	
09.30-11.00	<b>Welcome and presentation of programme</b>  <b>Managing Internationalisation: Role of the International Office</b>	Fiona Hunter  Gianluca Samsa and Lea Senn International Office
11.00-11.15	<i>Break</i>	
11.15-13.00	<b>Visit to the International Office</b>	Gianluca Samsa and Lea Senn International Office
13.00-14.30	<i>Lunch at Domus Restaurant</i>	
14.30-15.30	<b>Campus Tour</b>	UCSC students
15.30-17.30	<b>UCSC Strategy for Internationalisation</b>  <b>Reflections on the Role of the International Office</b>	Prof. Pier Sandro Cocconcelli, Rector's delegate for Internationalisation Fiona Hunter

### Tuesday, 4<sup>th</sup> March

Time	Activity	
09.30-10.30	<b>Internationalisation and Research</b>	Kees Kouwenaar Senior Advisor for International Strategy at the University of Amsterdam
10.30-11.00	<i>Break</i>	
11.00-13.00	<b>Internationalisation and Research</b>	Kees Kouwenaar Senior Advisor for International Strategy at the University of Amsterdam
13.00-14.30	<i>Lunch at Domus Restaurant</i>	
14.30-16.00	<b>Testimonials and best practices in Internationalisation</b>	Professor Mario Molteni (Director of Business School-ALTIS (tbc) Dr. Frank Cinque (Managing Director of Business School –ALTIS (tbc)
16.00-16.15	<i>Break</i>	
16.15-17.00	<b>Reflections on the day</b>	Fiona Hunter
	<b>Dinner</b>	

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### Wednesday, 5<sup>th</sup> March

Time	Activity	
09.30-11.00	Internationalisation at the Politecnico Milano	Dora Longoni Head International Projects Prof. Giancarlo Spinelli Rector's Delegate for International Relations
11.00-11.30	Break	
11.30-13.00	Internationalisation at the Politecnico Milano	Dora Longoni Head International Projects Prof. Giancarlo Spinelli Rector's Delegate for International Relations
13.00-14.30	Lunch	
14.30-16.30	Action Plans and Wrap Up	Fiona Hunter

#### Following Events:

March 19, 2014: *Dissemination workshop, Beit Berl College, Israel.*

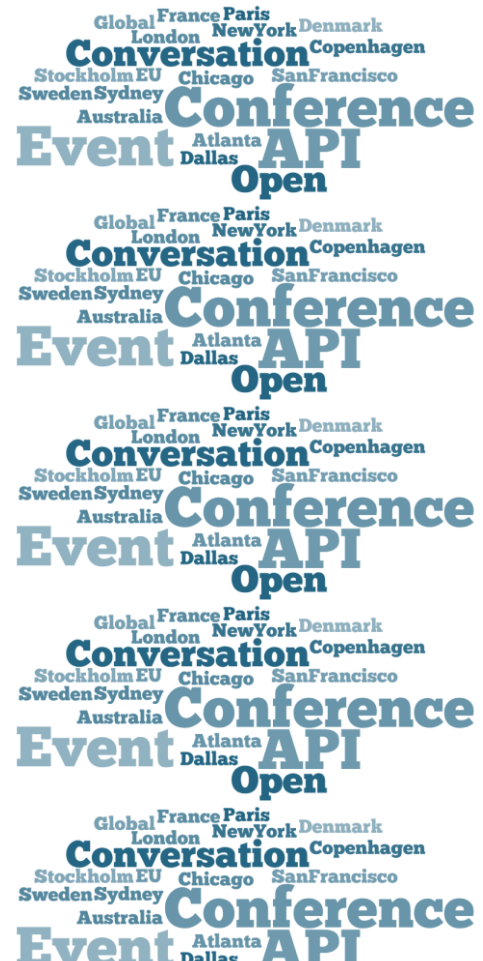
May 20-22, 2014: *3<sup>rd</sup> Managing Internationalisation: IRO Training Workshop, Warsaw University of Technology Poland.*

May 26-27, 2014: *3<sup>rd</sup> Internationalisation of the Curriculum Workshop, ORT Braude College, Israel.*

September 8-10, 2014: *3<sup>rd</sup> Consortium Meeting, Warsaw University of Technology Poland.*

**Note:** the *5<sup>th</sup> Managing Internationalisation: IRO Training Workshop*, which was planned for June 29-30, 2014 in YVC (The Max Stern Academic College of Emek Yezreel) will be delayed for February 2-4, 2015.

The **On-Site Visit, Mentoring Pilot Activities**, which was planned for August 18-21, 2015 will be also delayed for 2015. We'll discuss the preferred date in one of our next meetings.



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## Summary: 2<sup>nd</sup> Workshop on Internationalization of the Curriculum:

By Dr. Sheila Trahar, University of Bristol, UK.

The 2<sup>nd</sup> workshop on internationalization of the curriculum took place at Beit Berl College on January 28-30.

Prof. Tamar Ariav, the President of Beit Berl College welcomed the participants with a review of the activities that are undertaken in the college and a description of its uniqueness as a teacher education institution for Arab and Jewish communities.

Dr. Amira Meir and the team at Beit Berl College hosted the participants from the Israeli Colleges, the guests from Bologna Training Center Ben-Gurion University and the representatives from the Israeli National Tempus Office.



The workshop started with a brief description by a representative of each one of the colleges. The reviews, in which the specific IoC activities in each college were presented, were enlightening and educating. Each one of the presentations yielded discussion and the participants provided insights and advises.

The second day of the workshop started with a presentation by Prof. Helena Desivilya who shared with us reflections and issues of IoC in YVC College. She presented the case study of research/project group on culture sensitive-competent teaching and learning.

Dr. Sheila Trahar presented the process of Internationalising the Curriculum in specific disciplines, with special attention to the field of technology and engineering. Several templates were provided in order to facilitate the process of developing IoC. All the workshop material can be found on the Tempus IRIS website, at:

[http://www.hit.ac.il/sites/en/iris/assets/WP3\\_%E2%80%93\\_Internationalisation\\_of\\_the\\_Curriculum](http://www.hit.ac.il/sites/en/iris/assets/WP3_%E2%80%93_Internationalisation_of_the_Curriculum)

We used this opportunity to inform the partners that the publication by Dr. Sheila Trahar is now available in Arabic and in Hebrew ([http://www.hit.ac.il/sites/en/iris/Publications/Int\\_of\\_the\\_Curriculum](http://www.hit.ac.il/sites/en/iris/Publications/Int_of_the_Curriculum)).

We would like to thank Dr. Sheila Trahar for being attentive and for conducting an effective workshop, Prof. Tamar Ariav, the President of Beit Berl College, Dr. Amira Meir, the Tempus IRIS coordinator at Beit Berl College, and all the team in Beit Berl College for the welcoming and well-organized hosting which made this workshop fruitful.



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## Summary: 1<sup>st</sup> Managing Internationalisation: IRO Training Workshop:

By Dr. Fiona Hunter, Università Cattolica del Sacro Cuore, Italy.



The 1st IRO (International Relations Office) Training workshop took place at Sapir Academic College on February 03-05.

Prof. Omri Yadlin, the nominated President of Sapir Academic College welcomed the participants with an interesting story about implementing internationalization by College students in Ethiopia.

The team at Sapir, Dr. Hanan Maoz, Ms. Amit Marantz-Gal, and Mr. Naor Naftali hosted the participants from the Israeli Colleges, the partners from PHK and WUT, the guests from Bologna Training Center Ben-Gurion University and the representatives from the Israeli National Tempus Office.

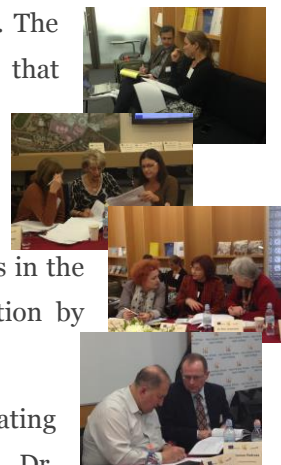
Dr. Fiona Hunter started the workshop by asking each college to prepare a list of three major issues that they think are the most important for this process. Several issues were discussed and used to structure the framework of the workshop.

Mr. Naor Naftali drew a map of Israel and each College representative was asked to draw the weather in his/her college with regard to internationalisation. Most of the colleges drew a mix of sunny and cloudy weather representing a supportive environment by the high level management/President but on the other hand uncertainty how to implement these concepts in practice.



The next session was aimed at discussing guidelines for strategic planning, focusing on positioning, defining, and having a plan that indicates what action items are required, when and on what budget.

The second and third days were dedicated to peer consulting sessions. The participants were divided into small groups. Using a strict schedule that includes: an introduction by the case owner to the group, questioning by the peers, exchange of ideas by peers who discuss the case and try to develop solutions, consulting by the peers to the case owner, and feedback by the case owner.



The workshop was summarized by identifying weaknesses and strengths in the current strategic plans, and by structuring directions to implementation by developing action plans.

We would like to thank Dr. Fiona Hunter for a productive and educating workshop, Prof. Omri Yadlin, the President of Sapir Academic College, Dr. Hanan Maoz, and Ms. Amit Marantz-Gal, the Tempus IRIS team at Sapir Academic College. And . . . **a special gratitude to Mr. Naor Naftali for his tremendous efforts in**

**making our stay in Sapir enjoyable.**

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## SHARE WITH US . . .

Dr. Fiona Hunter sent the link with information about **ERASMUS +**

<http://www.universityworldnews.com/article.php?story=2014021015512327#comments>

*Published by Jordi Curell, on 14 February 2014.*

“Erasmus+ entered into force on 1 January 2014. It covers the different education sectors ranging from school to adult education as well as youth non-formal learning. As such, the new programme offers more opportunities for higher education to work with partners in the other education and youth sectors.

Its budget of €14.7 billion (US\$20 billion) plus €1.68 billion for international actions in the area of higher education – referring to actions involving individuals and institutions from non-European Union countries – represents a rise of over 40% compared with the previous programmes.

Almost half of it will be devoted to higher education and will allow for significantly increased opportunities for students, academics, higher education institutions, enterprises and other academic and non-academic players. A few figures show the magnitude of the change:

- Erasmus+ will allow two million students to study and train abroad in the next seven years, compared to a total of three million students in the previous 26 years.
- Around 150 ‘knowledge alliances’, bringing together higher education institutions and enterprises with a view to fostering innovation, will be established, thus scaling up the current pilot project that funded a limited number per year in 2011-13.
- More than 25,000 students will receive full scholarships for high-level joint masters degrees as compared to 16,000 in the past 10 years.
- 200,000 masters students will benefit from the new loan guarantee scheme.
- 1,000 projects involving universities from other parts of the world will be funded to reinforce their capacities.”



You can find more on the program here:

[http://ec.europa.eu/programmes/erasmus-plus/index\\_en.htm](http://ec.europa.eu/programmes/erasmus-plus/index_en.htm) (The European Commission)

[http://che.org.il/?page\\_id=647](http://che.org.il/?page_id=647) (The Israeli CHE; In Hebrew)

Mr. Yoav Friedman and Mr. Nati Govhari from the BTC (Bologna Training Center) Team share with us the following links:

The BTC website: <http://bgubtc.wix.com/bolognatcenter>

Tempus Corinthiam website: <http://tempuscorinthiam.org.il/home/>

Handbook for managing IRO:

[http://www.tempuscorinthiam.org.il/home/tempus/products/Handbooks/HANDBOOK\\_FINAL\\_DIGITAL\\_VERSION/APRIL\\_2013.pdf](http://www.tempuscorinthiam.org.il/home/tempus/products/Handbooks/HANDBOOK_FINAL_DIGITAL_VERSION/APRIL_2013.pdf)



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Dr. Amira Meir published a short article on “The Spanish Inquisition chased the “New Christians,” and among them the Marranos, whom they blamed of being faithful to Judaism”, in the Jerusalem post on 09/02/2014.

<http://www.jpost.com/Opinion/Columnists/The-ketuba-of-Carcassone-340874>

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Dr. Miri Yemini published a paper (in Hebrew) on internationalisation trends in the Israeli education system. The paper was published by The Taub Center for Social Policy Studies in Israel: <http://taubcenter.org.il/tauborgilwp/wp-content/uploads/H2014.01-Internationalization-of-Education.pdf>

Thanks to Ms. Anat Benson for the reference.

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Dr. Dalia Fadila published a paper on the Q School, an alternative schooling model.

You can find a copy of the publication on the Tempus IRIS website: <http://www.hit.ac.il/.upload/minisites/tempus-iris/Publications/Dalia%20Fadila%20-%20Q%20School%20Model.pdf>

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Please send your materials:

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